



# City of San Antonio

## Agenda Memorandum

**File Number:**21-4289

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**Agenda Item Number:** 2.

**Agenda Date:** 6/11/2021

**In Control:** Community Health and Equity Committee

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**MEETING:** Community Health and Equity Committee

**DATE:** June 11, 2021

**DEPARTMENT:** Health

**DEPARTMENT HEAD:** Colleen Bridger, MPH, PhD, Assistant City Manager

**COUNCIL DISTRICTS IMPACTED:** Citywide

**SUBJECT:** A briefing to provide an overview of Metro Health's proposed Five Year Strategic Growth Plan

### **SUMMARY:**

Metro Health is revisiting our existing Strategic Plan, taking into consideration the lessons learned from the pandemic, and has identified areas for expansion with the goal of mitigating the effects of COVID-19 and enhancing our ability to address critical health disparities. This work is being framed through the guiding principles of health equity and social justice.

### **BACKGROUND INFORMATION:**

In 2018 Metro Health conducted a strategic planning process to identify priority health issues affecting our community. As part of the planning process, staff gathered input at SA SpeakUp events, deployed electronic and paper surveys, and convened a prioritization task force. This work culminated in the identification of four health priorities: 1) Adverse Childhood Experiences (ACEs), 2) Violence Prevention, 3) Access to Care and 4) Nutrition.

In response to the pandemic-related lessons learned around health disparities, health equity and social justice and to capitalize on additional funding for public health, Metro Health is proposing to expand our existing Strategic Plan. This expansion will include additional programs, initiatives, and services in the areas of Access to Care, Mental Health, Health Justice and Technology and Infrastructure.

These expansion categories were identified by various community advocacy groups, the COVID 19 Community Response and Equity Committee, City Council, national public health experts, and Metro Health staff and reflect the grassroots, community-led/driven work Metro Health has been engaged in over the last decade.

**ISSUE:**

Staff would like the opportunity to brief the Community Health and Equity Committee on the areas of proposed expansion and expected outcomes from this Strategic Growth Plan. The total budget over 5 years for this plan is estimated to be between \$80 - \$90 million (\$16 -\$18 million per year). As with the Recovery and Resiliency plan, this Strategic Growth Plan will involve braided funding with multiple funding sources and varying dates by which to spend the funds. It will also create a path to significantly increase City General Fund support for Metro Health over the next five years.

This briefing is to provide a high-level overview of the proposed programs, initiatives, and services for input and feedback from the Committee prior to presentation to the full Council as part of the budget process.

**ALTERNATIVES:**

This item is for briefing purposes only.

**FISCAL IMPACT:**

This item is for briefing purposes only.

**RECOMMENDATION:**

This item is for briefing purposes only.